

V. 2008 ACHIEVABLE GOALS and PRIORITY PROJECTS

The following sections identify the Region's 2008 targeted goals, strategies and action items as amended and updated by the Board/CEDS Committee during 2007. In addition, the Region's 2008 ARC Area Development and EDA Project Priorities are also identified, as are other project priorities for ARC Initiative funding or other State or federal sources.

A. 2008 TARGETED GOALS, STRATEGIES AND ACTION ITEMS

GOAL 1: Physical Development

Local Economic and Community Development projects within the Southern Tier East Region should be supported by adequate infrastructure at affordable cost.

Public Water and Sewer

Objective 1.1 - Identify current and future public water and sewer infrastructure needs and assist communities in developing strategies for system improvements and maintenance.

Strategies/Actions

1.1a	Conduct inventory of community water and sewer systems and needs and prepare priority lists for funding of such projects.	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) Complete inventory with additional grant funds from ARC
- 2) Continue CEDS project advisory work group.

Performance Measures:

- 1) Complete ARC grant work program.
- 2) Document meetings of project advisory work group.

1.1b	Increase capacity of facility board members to oversee development and operation of facilities.	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) Plan and implement one or more training activities for water/wastewater board members.

Performance Measures:

- 1) At least one training activity for water/wastewater board members planned and implemented each year.

1.1c	Promote capital improvement programming and budgeting and asset management.	Planning/Implementation		
		2008	2009	2010

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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- 2008 Targets:**
- 1) *Develop promotional strategy.*
 - 2) *Develop or organize and implement at least one training program for local officials for capital improvement programming and budget and asset management.*
- Performance Measures:**
- 1) *Completed strategy for promoting capital improvement programming and budgeting and asset management.*
 - 2) *Implement at least one training program for local operators and officials for capital improvement programming and budgeting and asset management.*

1.1d	Improve project funding and implementation processes through Rural Development, the Economic Development Administration and other State or federal agencies as appropriate.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) *Coordination meeting(s) with appropriate agency staff to review current application/implementation procedures.*
 - 2) *Identify ways in which funding and implementation processes can be improved or facilitated.*
 - 3) *Convene at least one regional roundtable for open discussion among federal and, State funding agency representatives and local planning and economic development officials.*
- Performance Measures:**
- 1) *At least one coordination meeting or regional roundtable with appropriate state/federal agency staff and local planning and economic development officials.*

1.1e	Review potential opportunities for expansion and consolidation of sewage treatment facilities and water supply systems to support community and economic development. Prepare a brief study and suggest additions to priority setting criteria.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) *Identify opportunities in conjunction with implementation of scheduled water and sewer system inventory project during 2008.*
- Performance Measures:**
- 1) *Opportunities identified for expansion and consolidation of systems.*

1.1f	Provide technical assistance to business groups, chambers of commerce, IDA's etc to develop cooperative approaches to undertake infrastructure improvements.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) *Technical assistance activities supporting cooperative approaches to undertaking infrastructure improvements.*
- Performance Measures:**
- 1) *Ongoing; instances of direct technical assistance.*

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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Transportation

Objective 1.2 - Support the efficient development and maintenance of the region's transportation services and infrastructure.

Strategies/Actions

1.2a	Monitor transportation needs and developments in the region.	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) Continue to participate on BMTS Planning Committee.
- 2) Continue to support the Regional Aviation Working Group to support commercial and private aviation in the region.
- 3) Continue to attend meetings of the I-81 Rail Passenger Initiative.
- 4) Ongoing coordination with NYS DOT, local planning and economic development agencies and organizations.
- 5) Monitoring local media and other information sources for information on rail developments.

Performance Measures:

- 1) Attendance at BMTS Planning Committee meetings.
- 2) Coordination and attendance at Regional Aviation Working Group meetings.
- 3) Attendance at I-81 Rail Passenger Group meetings.
- 4) Coordination or communication with NYS DOT, local planning and economic development agencies and organizations.
- 5) Media information on rail developments.

1.2b	Explore the development of urban/rural transportation corridor/land use impact models for assessing impacts of transportation developments on local land uses.	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) Develop proposed scope of work for an appropriate research project.
- 2) Identify funding sources to fund the research project.
- 3) Apply for funding of research project, if appropriate, to be implemented in 2009 - 2010.

Performance Measures:

- 1) Proposed scope of work for a research project.
- 2) Identification of appropriate sources, if any, for project funding and implementation.
- 3) Application for funding of project in 2009. [Contingent on development of satisfactory scope of work and the availability of funding]

1.2c	Assist community and regional groups in preserving and enhancing transportation access within the region.	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) Continue to participate on BMTS Planning Committee
- 2) Continue to support and participate in the I-86 Coalition effort.
- 3) Support and participate in other efforts as appropriate, such as the ARC Appalachian Highway Development System Networking Committee.

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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- Performance Measures:**
- 1) Attendance at BMTS Planning Committee meetings.
 - 2) Attendance at I-86 Coalition meetings.
 - 3) Participation in other efforts. [Opportunity driven]

Housing

Objective 1.3 - Promote the development and availability of housing for low-moderate income families and individuals and to meet changing workforce needs in communities throughout the region.

Strategies/Actions

1.3a	STERPDB will explore its role in identifying and addressing housing needs in the region.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) Define STERPDB's role, in identifying and addressing housing needs in the region.

Performance Measures: 1) A Definition of the Regional Board's future role, if any, in identifying and addressing housing needs in the region as determined by the Board's CEDS Committee in conjunction with other groups or sources of information as appropriate.

Telecommunications

Objective 1.4 - Promote the development and availability of efficient telecommunications systems and infrastructure throughout the region.

Strategies/Actions

1.4a	Review the general needs assessment and inventory of telecommunications facilities in the Southern Tier East Region and update appropriate elements based on the availability of facility information.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) Review and update the region's telecommunications needs assessment, inventory and GIS mapping based on the availability of facility information.

Performance Measures: 1) Completed update.

1.4b	Encourage development of private and corporate telecommunications facilities.	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) Coordinate with local and area economic development and planning agencies and groups to utilize regional inventory information from ARC and EDA-funded telecom projects to target and facilitate development of telecommunications facilities in underserved areas.
- 2) Assist localities in exploring the development of Wi-Fi and other wireless telecommunications technologies.

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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- Performance Measures:**
- 1) Copies of summary facilities report to local and area economic development and planning agencies and groups.
 - 2) Documentation of targeted technical assistance and coordination on specific facilities development-related activities.

1.4c	Promote the efficient development and utilization of telecommunications facilities and systems throughout the region.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) Offer technical and educational assistance for local initiatives or opportunities where they arise; opportunity driven.
 - 2) Enhanced metadata for regional and county GIS.

- Performance Measures:**
- 1) Instances of technical support, development and/or provision of educational resources or training programs, etc.
 - 2) Completed enhancements to regional metadata for regional and county GIS.

Public Safety

Objective 1.5: Provide a regional mechanism for investigating and addressing public safety issues which are common to multiple counties or jurisdictions within the Region.

1.5a	Subject to obtaining adequate funding support, work with dam owners, State DEC, river basin commissions, county emergency managers, and concerned community leaders; assess issues relating to safety of communities and land uses downstream from major dams within the region.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) Consult with State Emergency Management Office, NYS DEC, Delaware River Basin Commission, Susquehanna River Basin Commission and appropriate county and local emergency service officials to identify extent of problem and assist county emergency service leaders in developing a program for developing local emergency evacuation plans.

- Performance Measures:**
- 1) Development of a regional emergency service working group.
 - 2) Development of a regional strategy for obtaining funds for the engineering evaluation of dams which are identified as potentially high risk and for the development of local emergency evacuation plans.

GOAL 2: Business Development

The region's residents will have the financial and technical resources necessary to help build a dynamic, self-sustaining and regionally and globally competitive economy.

Objective 2.1 - The region will encourage the development and investment of public and private resources in business retention and expansion and to support new entrepreneurial opportunities.

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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Strategies/Actions

2.1a	The region will inventory and assess resources available for economic development in the region.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) *Research and/or survey planning and economic development offices, chambers-of-commerce, small business technical assistance organizations and other relevant groups to identify organizations, agencies, and programs available within the region supporting economic development.*
 - 2) *Assess the availability of local and regional economic development resources, gaps or differences in services, and opportunities for collaboration, sharing or consolidation of services.*

- Performance Measures:**
- 1) *Completed inventory and assessment report.*
 - 2) *Dissemination of report to identified or participating organizations.*

2.1b	In coordination with county and local plans and efforts, support the development or expansion of industrial/corporate parks and other commercial sites or facilities in the region based on the completed inventory assessments of water, sewer and telecommunications facilities.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) *Continued support of the region's Telecommunications Work Group to review telecommunications inventory data to recommend criteria for prioritization of technical assistance and investments supporting the development or expansion of industrial/corporate parks and other commercial sites or facilities in the region; coordinate with county and local plans to reflect local planning and development initiatives and priorities.*
 - 2) *Develop recommendations for review as part of the 2008 CEDS process.*

- Performance Measures:**
- 1) *Meetings of the region's Telecommunications Work Group.*
 - 2) *Completed draft recommendations for CEDS committee and Board consideration.*
 - 3) *Completed review of recommendations by CEDS committee and Board.*

2.1c	Update 2001 report: <u>Regional Industrial Park Resources - Industrial Parks, Buildings, Sites and Incubators in the Southern Tier East Region</u>	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) *Plan for updating of the reporting in 2009 pending review and coordination with other related activities such as 1.1a and 2.1b.*

- Performance Measures:**
- 1) *Completed scope of work for updating the report in 2009.*

2.1d	Assist agencies developing tourism oriented projects to bolster regional rural economy, including the promotion of Ag tourism.	Planning/Implementation		
		2008	2009	2010

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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2008 Targets: 1) Provide technical and/or project development assistance to specific projects or initiatives

Performance Measures: 1) Projects/initiatives supported.

2.1e	Encourage the economic redevelopment of brownfield sites.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) Coordination with agencies or groups involved in identifying, assessing or implementing approaches to address brownfield sites.

Performance Measures: 1) Meetings or instances of coordination with other agencies or groups on the issue of brownfields.

GOAL 3: Planning

Economic and community development planning in the region will be coordinated in practice and comprehensive in scope.

Objective 3.1 - The region will encourage a coordinated and comprehensive approach to economic and community development planning throughout the region.

Strategies/Actions

3.1a	The Regional Board will continue to include county planning directors from all its member counties in its membership.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) Regional Board membership participation by County Planning Directors from all of the Region's member counties.

Performance Measures: 1) Documented appointment and participation of the County Planning Directors from all of the Region's member counties, except where local vacancies may occur.

3.1b	The Regional Board's Regional Development Committee shall include representation from a broad range of community public and private stakeholders concerned with development aspects of the region in conformance with EDA CEDS requirements.	Planning/Implementation		
		2008	2009	2010

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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- 2008 Targets:**
- 1) *The committee membership will be reviewed at least annually and as otherwise needed to identify potential gaps in community participation.*
 - 2) *Invitations for committee participation will be made to appropriate parties where gaps in representation are identified.*
- Performance Measures:**
- 1) *Annual committee membership analysis and report.*
 - 2) *New committee appointments made.*

3.1c	The Regional Board will conduct an annual CEDS planning process in conjunction with the Board/CEDS committee, Regional Development Committee and work groups and other entities or community participation as appropriate.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) *Annual review of CEDS planning process by CEDS committee.*
 - 2) *Implement annual CEDS planning process.*
- Performance Measures:**
- 1) *Completed full update to the Region's Comprehensive Economic Development Strategy.*

3.1d	Integrate topical studies undertaken by the Regional Board and other appropriate state, county and local plans or studies into the CEDS.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) *Identify and review relevant plans and studies as they may become available during the planning year.*
- Performance Measures:**
- 1) *Citations or references to be noted in the CEDS annual reports and future updates.*

3.1e	Development of a real time interactive database and process for coordinating development site and development opportunity information for both agricultural and non-agricultural sites among planning & economic development practitioners in the region.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) *Determine the continuing need for such a coordinated database and data sharing system and the level of support for such an effort; determine through board committee and work group discussions and other outreach, as appropriate.*
 - 2) *Based upon determination of need and anticipated support, develop a database system scope of work and estimated budget for development.*
 - 3) *Identify potential state/federal granting sources and sources of matching cash or in-kind contributions for implementation.*
- Performance Measures:**
- 1) *Determination of need and support.*
 - 2) *Database system scope of work and estimated budget for development [Contingent]*
 - 3) *Identification of potential state/federal granting sources and sources of matching cash or in-kind contributions for implementation. [Contingent]*

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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3.1f	Expand the availability of "County Fact Books" for use by county and local planning offices, economic developers, chambers of commerce, general public, etc.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Develop electronic formatting and procedures for routine updating of "Fact Book" information on the agency website.*

Performance Measures: 1) *Posting of "County Fact Books" on the agency website.*
2) *Updated Fact Book information, as necessary and appropriate.*

3.1g	Provide informational services to support county planning and economic development agencies, health and human service agencies and others.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Maintenance of regional website.*
2) *Periodic posting of "The Regional Planner's Alert" e-mail publication.*
3) *Publication of the Regional Board's annual report and periodic "Regional Digest" newsletters.*
4) *Preparation of a Special Announcement for the 2009 ARC and EDA funding cycles and program workshops.*

Performance Measures: 5) *Respond to data requests through the Region's State Data Center Affiliate program.*
6) *Preparation of topical monographs or reports based on need or availability of data.*
1) *Regional website maintained and updated as appropriate.*
2) *At least 10 "Regional Planner's Alerts" issued during the year.*
3) *Completed agency annual report for 2007.*
4) *Publication of at least three (3) "Regional Digest" newsletters [Note: The annual report may substitute for one newsletter.]*
5) *Completion and distribution of Special Announcement for 2009 ARC/EDA funding cycles.*

3.1h	Promote linkages among websites in the region to encourage planning and development coordination, business development, and regional tourism.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Review and add new links to regional website, as appropriate.*
2) *Promote regional website link to other agencies and, organizations.*

Performance Measures: 1) *New links added.*
2) *New links to regional website by others.*

3.1i	Provide "speakers bureau" with power point presentations on selected topics of regional and local planning interest	Planning/Implementation		
		2008	2009	2010

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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- 2008 Targets:** 1) *Ongoing in response to requests.*
 2) *Promotion through the “Regional Digest” newsletter, “Regional Planner’s Alert” and through direct contact with outside agencies, groups, etc.*
- Performance Measures:** 1) *Presentations offered.*

GOAL 4: Education/Workforce Development

The Region’s residents will have access to quality education and workforce training resources.

Objective 4.1 - The region will encourage activities which support the development or enhancement of quality educational and workforce training resources and opportunities in the region.

Strategies/Actions

4.1a	Provide technical assistance to local governments and not-for-profit groups in the development of ARC applications for child care, education, and workforce development projects.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:** 1) *Ongoing through annual ARC workshops, direct inquiries and local referrals.*
- Performance Measures:** 1) *Projects served and developed.*

4.1b	Offer technical assistance to school districts, local governments, not-for-profits, and private enterprises in determining future needs affected by changing demographics.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:** 1) *Reevaluate the kinds of technical assistance that might be provided and the need and demand for such assistance; determination through board committee and work group discussions and other outreach, as appropriate.*
- Performance Measures:** 1) *Completed assessment and recommendation for future action, if warranted.*

4.1c	Survey interest in adult education, including for-credit programs, using “distance learning” facilities.	Planning/Implementation		
		2008	2009	2010

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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2008 Targets: 1) *Survey adult education providers relative to perceived need and demand.*

Performance Measures: 1) *Completed survey and assessment with recommendations for future action, if any.*

4.1d	Improve coordination with and support for regional Workforce Investment Boards (WIBs) and their initiatives	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) *Encourage participation of Workforce Investment Boards on the Regional Development Committee.*
- 2) *Monitor WIB activities through newsletters, web sites, etc.*
- 3) *Coordinate information on workforce training and development projects with appropriate WIB(s).*
- 4) *Support the Southern Tier of New York Regional Economic Transformation Strategies Through a Sector Approach of the WIBs within the Southern Tier of New York State.*

Performance Measures:

- 1) *WIB representation on Regional Development Committee.*
- 2) *Instances of workforce training/development coordination with WIBs; opportunity driven.*

4.1e	Encourage coordination between employers and vocational education programs training high school and community college students in region.	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) *Promote ARC funding of vocational education initiatives emphasizing employer involvement to appropriate school project sponsors.*

Performance Measures: 1) *Potential school project sponsors notified.*

GOAL 5: Health

The Region's residents will have access to affordable, quality healthcare.

Objective 5.1 - The region will encourage activities which support the development or enhancement of affordable, quality healthcare resources and services in the region.

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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Strategies/Actions

5.1a	Support innovative methods of using telecommunications capabilities to assist in the delivery of health care services throughout the region.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) Provide technical assistance and ARC project development assistance to sponsors in the development of appropriate proposals.
 - 2) Preliminary evaluation of previously funded ARC telemedicine projects in the region for guidance on future investments.
- Performance Measures:**
- 1) Sponsors served and proposals developed; opportunity driven.
 - 2) Completed preliminary evaluation of previously funded ARC telemedicine projects in the region.

5.1b	Promote access to comprehensive healthcare by developing or expanding such services as medical, dental, and pharmaceutical services.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) Provide technical assistance and ARC project development assistance to sponsors in the development of appropriate proposals.
- Performance Measures:**
- 1) Sponsors served and proposals developed; opportunity driven.

GOAL 6: Social and Community Support

The Region’s residents will live in safe, quality communities.

Objective 6.1 - The region will encourage activities which support the development or enhancement of safe, quality communities.

Strategies/Actions

6.1a	Continue support of Youth Gang Prevention Programs.	Planning/Implementation		
		2008	2009	2010

- 2008 Targets:**
- 1) Ongoing through dissemination of information.
 - 2) Support of Youth Gang Prevention program boards and advisory groups.
- Performance Measures:**
- 1) Information disseminated.
 - 2) Technical assistance offered or participation on Youth Gang prevention boards.

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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6.1b	Establish a standing civic leaders forum for the discussion of local problems and issues which may benefit from outside assistance.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *The Board's Regional Development Committee will review need and support for establishing a civic leader's forum.*

Performance Measures: 1) *Assessment of need and support for a civic leader's forum with recommendations for future action.*

6.1c	Specialized training opportunities for local government officials, community groups and not-for-profits.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Consult with the Board's Regional Development Committee, work groups and others to identify training issues and presenters.*

2) *Implement training activities, as appropriate.*

Performance Measures: 1) *Identification of training issues and presenters.*

2) *Implementation of at least one training program during the year.*

6.1d	If adequate funding support can be obtained, work with public safety agencies and transportation planners to integrate information concerning traffic accidents, criminal activity, and emergency service (ambulance, fire, and police) responses onto county and regional GIS data bases.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Consult with transportation officials and emergency service providers concerning data base needs.*

2) *In cooperation with county and local IT programs develop protocols and standards for the collection and format of data.*

Performance Measures: 1) *Develop a funding strategy for the collection of data, including field GPS units for agencies responsible for collecting data.*

GOAL 7: Agriculture and Natural Resources

The Region will have a strong and environmentally responsible agricultural and natural resource economy

Objective 7.1 - The region will encourage activities supporting a more competitive agricultural and natural resource economy.

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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Strategies/Actions

7.1a	Encourage new marketing strategies: include promotion for locally grown or extracted products, identification of new markets and transportation to them, and development of value-added products.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Provide technical and/or project development assistance to specific projects or initiatives*

Performance Measures: 1) *Projects/initiatives supported.*

7.1b	Assist in promotion of farm training and building a collective agricultural voice for marketing and issue advocacy.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Provide technical and/or project development assistance to specific projects or initiatives*

Performance Measures: 1) *Projects/initiatives supported.*

7.1c	Assist local schools in developing Agriculture in the Classroom programs for school aged children beginning in 1st grade through high school: tours of farms, food processing facilities, internships, career counseling.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Provide technical and/or project development assistance to specific projects or initiatives*

Performance Measures: 1) *Projects/initiatives supported.*

7.1d	Monitor state and federal regulations/legislation for their impact on regional agriculture and natural resource utilization.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Monitor state and federal regulation/legislation through appropriate web sites, agency newsletters, and other sources.*

Performance Measures: 1) *Information monitored.*

7.1e	Support the goals, objectives and strategies of the county and municipal agricultural and farmland protection strategies.	Planning/Implementation		
		2008	2009	2010

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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2008 Targets:

- 1) *Maintain and review the agricultural and farmland protection plans prepared by the region's counties or municipalities for input and consistency with the Region CEDS.*
- 2) *Coordinate with county planning offices/county agricultural specialists for information on any amendments or updates to the county or municipal agricultural and farmland protection plans.*
- 3) *Review agricultural-related ARC or EDA grant requests for consistency with county or municipal agricultural and farmland protection plans in areas proposed to be affected by the requested project funding.*

Performance Measures:

- 1) *Acquire and/or maintain copies of all the region's county or municipal agricultural and farmland protection plans together with amendments or plan updates.*
- 2) *Instances of projects reviewed against county or municipal agricultural and farmland protection plans.*

7.1f	Encourage open space planning and conservation.	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) *Compile and maintain appropriate library/web site information on open space planning and conservation.*
- 2) *Consider hosting a public education/planning workshop on open space planning and conservation.*

Performance Measures:

- 1) *Listing of library resources; web site information added.*
- 2) *Determination on development of a public education/planning workshop on open space planning and conservation.*
- 3) *Workshop on open space planning and conservation. [CONTINGENT]*

7.1g	Encourage the efficient utilization and conservation of natural resources.	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) *Compile and maintain appropriate library/web site information on natural resource planning and conservation.*
- 2) *Consider hosting a public education/planning workshop on natural resource planning and conservation.*

Performance Measures:

- 1) *Listing of library resources; web site information added.*
- 2) *Determination on development of a natural resource planning workshop.*
- 3) *Workshop on natural resource planning. [CONTINGENT]*

GOAL 8: Environment

The Region will have a safe and healthy natural environment

Objective 8.1 - The region will encourage activities supporting a safe and healthy natural environment.

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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Strategies/Actions

8.1a	Support MS4 and storm water management initiatives in conjunction with NYS Dept. of Environmental Conservation and other state, federal, regional, and local agencies and groups.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Implementation of 2008 work program under New York State DEC Storm Water contract.*

Performance Measures: 1) *Completed 2008 NYS DEC Storm Water contract work tasks.*

8.1b	Monitor Chesapeake Bay Program developments for potential impacts on development issues in the Southern Tier East Region.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Monitor Chesapeake Bay Program activities through coordination with State, area and local interested parties and through program newsletters, web sites, federal announcements, etc.*

Performance Measures: 1) *Monitoring and coordination activities completed.*

8.1c	Encourage the development of a Susquehanna River Water Trail Program in the Upper Susquehanna River.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Support Work Group to continue to explore development and implementation of a Susquehanna River Water Trail Program in the Upper Susquehanna.*

Performance Measures: 1) *Work Group meetings held.*

8.1d	Support the identification and assessment of brownfield sites.	Planning/Implementation		
		2008	2009	2010

2008 Targets: 1) *Coordination with agencies or groups involved in identifying, assessing or implementing approaches to address brownfield sites.*

Performance Measures: 1) *Meetings or instances of coordination with other agencies or groups on the issue of brownfields.*

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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GOAL 9: Energy

The Region will make efficient use of renewable and alternative forms of energy.

Objective 9.1 - The region will encourage activities supporting the development and efficient utilization of renewable and alternative forms of energy.

Strategies/Actions

9.1a	Support local efforts to explore and develop, as appropriate, alternative or renewable energy applications or projects.	Planning/Implementation		
		2008	2009	2010

2008 Targets:

- 1) Continue to provide technical assistance and public information to communities on wind energy through the region's NYSERDA¹ Wind Energy Program.
- 2) Provide technical assistance, coordination or information support to communities exploring renewable and alternative forms of energy.

Performance Measures:

- 1) Instances of technical assistance and public information provided under the NYSERDA Wind Energy Program.
- 2) Instances of technical assistance, coordination or information support to communities exploring renewable and alternative forms of energy.

¹ NYSERDA - New York State Energy Research Development Authority

Legend:

No Activity		Planning		Implementation		Maintenance/Ongoing	
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B. 2008 NEW YORK STATE APPALACHIAN GOALS, OBJECTIVES AND STRATEGIES

As a New York State-designated Local Development District for the Appalachian Regional Commission, the Southern Tier East Regional Planning Development Board endorses the goals, objectives and strategies for the Appalachian program as articulated in the Application Guidance Appalachian Regional Commission Area Development Program FY 2008 prepared by the New York State Department of State Division of Local Government in April, 2007. These goals, objectives and strategies are consistent with other regional policies identified in this CEDS document and are incorporated here-in and made a part of the Region's CEDS. They are summarized as follows:

Goal 1: Increase Job Opportunities and Per Capita Income in Appalachia to Reach Parity with the Nation

ARC Strategic Objective 1.1: Foster Civic Entrepreneurship

NYS Strategy 1.1a-Support programs that foster broad-based civic engagement and support strategic readiness to take advantage of economic opportunities.

NYS Strategy 1.1b-Support regionally based local government capacity-building programs to foster sustainable economic development.

NYS Strategy 1.1c-Encourage the establishment of new partnerships and initiation of new service delivery mechanisms on a multi-jurisdictional basis that promote economic development.

ARC Strategic Objective 1.2: Diversify The Economic Base

NYS Strategy 1.2a-Encourage the development and implementation of new and innovative approaches to build diverse and sustainable local economies that provide employment and entrepreneurial opportunities to all citizens.

NYS Strategy 1.2b-Support innovative efforts to deliver entrepreneurial and management skills training to managers of small and medium sized firms.

ARC Strategic Objective 1.3: Enhance Entrepreneurial Activity

NYS Strategy 1.3a-Support the provision of entrepreneurial training and education for youths, students, and business persons.

NYS Strategy 1.3b-Develop technical assistance networks through business incubators, business associations and private sector resources to nurture new businesses.

NYS Strategy 1.3c-Improve access to debt and equity capital by such means as facilitating the establishment of development venture capital funds.

NYS Strategy 1.3d-Recapitalize existing regional revolving loan funds to aid business development.

ARC Strategic Objective 1.4: Develop And Market Strategic Assets For Local Economies

NYS Strategy 1.4-The communities of Appalachian New York will identify and leverage their local cultural, heritage, natural and community assets for economic development.

ARC Strategic Objective 1.5: Increase The Domestic And Global Competitiveness Of The Existing Economic Base

NYS Strategy 1.5-Assist communities in job creation by helping local firms find and take advantage of new markets at home and abroad.

ARC Strategic Objective 1.6: Foster The Development And Use Of Innovative Technologies

NYS Strategy 1.6-support and promote opportunities to close the job gap in Appalachia New York through high value-added industries such as telecommunications and computing services

Goal 2: Strengthen the Capacity of the People of Appalachia to Compete in the Global Economy

ARC Strategic Objective 2.1: Foster Civic Entrepreneurship

NYS Strategy 2.1-Appalachian New York will develop strong leaders, organizations and communities to promote the Region's competitiveness.

ARC Strategic Objective 2.2: Enhance Workforce Skills Through Training

NYS Strategy 2.2-Residents of Appalachian New York will have access to a range of basic and advance skills development and vocational educational programs to enhance employment prospects.

ARC Strategic Objective 2.3: Increase Access To Quality Child Care And Early Childhood Education

NYS Strategy 2.3-Support the development of comprehensive, community-based quality child care and early education programs for children and families.

ARC Strategic Objective 2.4: Increase Educational Attainment And Achievement

NYS Strategy 2.4a-Support local and regional efforts to better prepare students, out-of-school youths and adults for post-secondary level training.
NYS Strategy 2.4b-Maintain support for and seek expansion of the Appalachian Higher Education Network and other programs that increase college-going rates.
NYS Strategy 2.4c-Build the capacity of local school districts, BOCES, community colleges and other institutions to provide basic workforce readiness skills to help all students find and hold jobs.

ARC Strategic Objective 2.5: Provide Access To Healthcare Professionals

NYS Strategy 2.5-Work to eliminate gaps in the delivery of primary health care services by developing or expanding primary health care clinics in rural areas in Appalachian New York with a shortage of health professions, promoting health professional recruitment and retention, and facilitating emergency medical services training in rural areas.

ARC Strategic Objective 2.6: Promote Health Through Wellness And Prevention

NYS Strategy 2.6-Residents of Appalachian New York will lead healthy lives.

Goal 3: Develop and Improve Appalachia's Infrastructure to Make the Region Economically Competitive

ARC Strategic Objective 3.1: Foster Civic Entrepreneurship

NYS Strategy 3.1-Produce visionary leaders and effective organizations that are able to strategically mobilize communities toward their goals in developing the regional infrastructure necessary to make Appalachian New York competitive.

ARC Strategic Objective 3.2: Build And Enhance Basic Infrastructure

NYS Strategy 3.2a-Provide basic and/or supplemental funding assistance for the basic physical infrastructure necessary for creation or retention of jobs.
NYS Strategy 3.2b-Help rural communities in distressed areas/"pockets of poverty" (as defined by ARC) to work with public and private agencies to address documented critical health issues.

ARC Strategic Objective 3.3: Increase The Accessibility And Use Of Telecommunications Technology

NYS Strategy 3.3a-Support telecommunications network development, technical assistance, and training for education, business, governmental, and other users.
NYS Strategy 3.3b-Support telemedicine as a means of universal access to comprehensive health care and as a tool for health education and training.

ARC Strategic Objective 3.4: Build And Enhance Environmental Assets

NYS Strategy 3.4a-Develop and support regional planning and economic development policies that promote good stewardship of the Region's natural resources and encourage eco-industrial development.
NYS Strategy 3.4b-Provide basic and/or supplemental funding assistance for the physical infrastructure necessary for creation or retention of jobs, including support for re-use of former industrial sites.

ARC Strategic Objective 3.5: Promote The Development Of An Intermodal Transportation Network

NYS Strategy 3.5-Support the development of Intermodal transportation systems with fast, efficient, and dependable access to worldwide suppliers and markets.

(Application Guidance, Appalachian regional Commission Area Development Program FY 2008, NYS Dept. of State Division of Local Government, April, 2007)

C. PRIORITY INVESTMENTS

1. 2008 APPALACHIAN PROJECT PRIORITIES FOR THE SOUTHERN TIER EAST REGION

RESOLUTION 10 of 2007

RESOLUTION ADOPTING FY 2007-08 APPALACHIAN PROJECT PRIORITIES FOR SOUTHERN TIER EAST REGION

WHEREAS, this Regional Board, in its capacity as the Local Development District for the Appalachian Regional Commission, created a Project Review Committee to advise it on priorities for funding projects under programs of the Appalachian Regional Commission to review all project proposals for ARC funding from the Southern Tier East Region for FY 2007-08, and

WHEREAS, the Project Review Task Force met on June 15, August 1, and August 15, 2007 to review projects for inclusion in the regional project package, and recommended the same for Regional Board approval of ARC funding priorities in this Region, **NOW THEREFORE BE IT**

RESOLVED, that the Southern Tier East Regional Planning Development Board, upon its review of the recommendations of its Project Review Task Force, hereby establishes the accompanying list of projects to be its priority recommendation to the New York State Department of State, for inclusion in the New York State Appalachian Project Package, **AND BE IT FURTHER**

RESOLVED, that this Regional Board hereby invites representatives of the NY Department of State to attend its fall meeting to discuss and have an opportunity for further input into the Draft New York State Project Package for FY 2007-08.

STE #	Staff	Project Name	ARC Funding	Cumulative Funding	Score				
					A (wt=6)	B (wt=4)	C (wt=5)	Total	
08-2408	Cebula	Read Right Reading Improvement for Adult Learners	\$79,216	\$79,216	30	20	20	70	
08-1201	Cebula	Finger Lakes Reuse Center - Deconstruction Program	\$148,463	\$227,679	36	24	10	70	
08-1605	McCormick	Biowaste Characterization Program	\$149,987	\$377,666	36	24	10	70	
08-3210	McCormick	Sharon Springs Wastewater System Improvements	\$150,000	\$527,666	36	24	10	70	
08-2206	Cebula	Adult Training Center	\$142,357	\$670,023	30	20	15	65	
08-3311	McCormick	Bridging the Distance to Learning	\$150,000	\$820,023	30	16	10	56	
08-1404	Cebula	Southern Tier Farm to School	\$149,778	\$969,801	6	12	15	33	
08-1202	Cebula	Increasing Marketing Collateral for Agribusiness in Broome County, NY	\$62,999	\$1,032,800	6	20	5	31	
08-3312	Cebula	Cortland Regional Medical Center Telemedicine Program: Diagnosis & Treatment of Stroke	Project Withdrawn By Sponsor						
PROJECTS NOT RATED									
08-3313	McCormick	Extension of Water and Sewer to Finger Lakes East Business Park	\$150,000					NR	
08-1403	McCormick	Northern Appalachian Theater History Exhibit and Museum Archive	\$41,500					NR	
08-2409	Cebula	Franklin Central School Distance Learning	\$150,000					NR	
08-2207	McCormick	Youth Construction Academy	\$11,522					NR	

2. New York State FY 2008 Southern Tier East Area Development Funding Priorities

In November, 2007, the New York State Department of State, which oversees the ARC Program in New York State and sets the State's ARC funding priorities for the coming year, released its FY 2008 ARC Investment Package. In reviewing the proposed projects submitted by the Southern Tier East Region for 2008 ARC funding (see above), the State identified the projects listed below for funding consideration in 2008 by ARC. The list has been subdivided into two priority categories, the first being those expected to receive funding and the second, those to be funded if money becomes available.

Project Name	Sponsor: Description	ARC AID \$	Local Number	ARC Goal	NYS Strategy	Score
Southern Tier East						
Local Development District Administrative Grant	<i>Southern Tier East Regional Planning & Development Board: Area Development</i> \$\$ - Total LDD = \$244,000	\$119,000				
Read Right	<i>Onondaga-Cortland-Madison BOCES: Train four BOCES literacy staff to become Read Right tutors. Those four tutors will serve at least 75 adults and assist them to make reading gains, obtain HS diplomas, and improve their employment status.</i>	\$79,216	08-2408	2	2.4a	70
Finger Lakes Reuse Center	<i>Cornell Cooperative Extension of Tompkins County: To create jobs & provide workforce training in development of the Finger Lakes Reuse Center's program to deconstruct, or systematically disassemble rather than demolish buildings for materials reuse. ARC funding will contribute to equipment, supplies, and initial staff hiring/training in development of a financially self-sustaining non-profit reuse center.</i>	\$148,463	08-1201	1	1.2a	70
Biowaste Characterization Program	<i>Research Foundation of SUNY on behalf of SUNYCA&T at Cobleskill: To develop protocols and training programs to gasify and convert cafeteria and animal biowaste to generate alternative energy. SUNY Cobleskill will be the first location in the world to develop these protocols.</i>	\$149,987	08-1605	1	1.6	70
Sharon Springs Waste Water System Improvement	<i>Village of Sharon Springs: Improve Sharon Springs' wastewater collection system to provide adequate services to the Sharon Springs Spa and Resort Development Improvement Project and to remove infiltration and inflow in the collection system to meet requirements of the NYS DEC. Proposed improvements include sanitary sewer pipe replacement and/or lining and installation of new manholes.</i>	\$150,000	08-3210	3	3.2a	70
Adult Training Center	<i>Albany-Schoharie-Schenectady-Saratoga BOCES: To establish an Adult training center at Schoharie Career and Technical School for adults in Schoharie, Otsego and Delaware Counties.</i>	\$143,663	08-2206	2	2.2	65
Subtotal (STE):	\$790,329					
Standby Projects						
Bridging the Distance to Learning	<i>Broome-Tioga BOCES: Fund phase I of a multi-phase effort to enhance distance learning capacity of local school districts</i>	\$150,000	08-3311	3	3.3a	56
Southern Tier Farm to School	<i>Rural Health Network of South Central New York: Establish 9 Farm-to-School pilot projects (8 schools, 1 college) in the Four-County (Broome, Chenango, Southern Tier Farm to School Otsego and Tioga) region and prepare a strategic economic development plan that identifies critical investments and business start-ups/expansion in the Southern Tier.</i>	\$149,778	08-1404	1	1.4	33
Increasing Marketing Collateral for Agribusiness in Broome County	<i>Cornell Cooperative Extension of Broome County: Increase web-based marketing for 24 agri-businesses, create websites for 20 businesses, create and print brochures and business cards for 25 businesses.</i>	\$62,999	08-1202	1	1.2a	31
Southern Tier East - Total ARC Aid Requested:	\$1,153,106					

3. New York State FY 2008 ARC Special Initiative Projects

As of the end of 2007, no specific projects had been identified for possible ARC Special Initiative funding during 2008. The most recent Initiative by ARC has been in the area of Asset Based Development. This will most likely continue into 2008. Additionally, the Commission has been studying the issue of energy as it relates to economic development and may announce a new "Energy Initiative" in 2008.

Funding Source	Project Name	Project Sponsor/Description	\$ARC \$Total
ARC Asset Based	Northern Appalachian Theater History Exhibit and Museum Archive	Sponsor: Chenango River Theatre, Inc. Description: Creation of an exhibition gallery/lobby area to display artifacts, photos, text and music depicting the history of theater in the Northern Appalachian Region.	\$15,000 \$30,000
ARC Telecom	Southern Tier East Region Telecommunications Inventory Update	Sponsor: STERPDB Description: Update elements of the STE Regional Telecommunications Inventory.	\$30,000 \$60,000

4. 2008 EDA Project Priorities for the Southern Tier East Region Economic Development District

The Economic Development Administration grant cycle is open throughout the year. That being the case, the region's EDA Project Priority List is subject to change throughout the year as new projects may be identified or as older ones are modified or removed from the list. The list below was reviewed by the Board's Regional Development Committee on December 10, 2007 and recommended for Board approval as part of the Region's 2007 Comprehensive Economic Development Strategy Annual Report

GROUP 1 - PROJECTS RECOMMENDED FOR EDA FUNDING DURING FY 2007-08 Southern Tier East Regional Planning Development Board

STE File #	Project Name	Project Sponsor/Description	\$ EDA \$ Total
		No Projects Currently Identified	

Note: EDA share in total cost figures are estimated.

GROUP 2 - PROJECTS RECOMMENDED FOR EDA FUNDING IN NEAR FUTURE Southern Tier East Regional Planning Development Board

STE File #	Project Name	Project Sponsor/Description	\$ EDA \$ Total
E-0501	Valley of Innovation Initiative	Sponsor: Imaginink, Inc. Description: Technical assistance will be provided to area inventors in Broome and surrounding counties to identify new product technologies with high market potential. The program will guide the inventor through patenting procedures, prototyping and product demonstration and evaluation, business planning and marketing strategy.	\$371,811 \$619,685
E-0701	E=mt³ Office Park	Sponsor: Tioga County Industrial Development Agency Description: Site improvements for an 85 acre mixed use development along NYS Route 434 in the Village and Town of Owego.	\$1,500,000 \$3,000,000

Note: EDA shares are estimated.

GROUP 3 - PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION FOR FUNDING Southern Tier East Regional Planning Development Board

STE File #	Project Name	Project Sponsor/Description	\$ EDA \$ Total
E-0603	Inland Port Development	Sponsor: To Be Determined Description: Feasibility/implementation of an inland port operation in the Southern Tier east Region.	\$Unk \$Unk

E-0605	Access Tech Program	Sponsor: Association for Vision Rehabilitation and Employment Description: Building renovations and equipment as part of a relocation and expansion of AVRE's employment skills training services for the visually-impaired.	<u>\$1,000,000</u> \$3,376,000
E-0606	Tech Works! Museum Design	Sponsor: Center for Technology & Innovation, Inc. Description: Project involves the design stage of a new museum of Southern Tier New York industry and invention.	<u>\$706,785</u> \$1,413,569
E-0702	AVRE Manufacturing Expansion	Sponsor: Association for Vision Rehabilitation and Employment Description: Equipment acquisition to allow AVRE to expand their assembly, packaging and wrapping manufacturing operations and create 5.5 full time jobs.	<u>\$34,388</u> \$68,775

Note: EDA shares in total cost figures are estimated.

5. 2008 Other Project Priorities for the Southern Tier East Region

The following projects are proposed for funding during 2008 or subsequent years through other sources of financing:

GROUP 1 - PROJECTS RECOMMENDED FOR OTHER FUNDING DURING FY 2008 Southern Tier East Regional Planning Development Board

Funding Source	Project Name	Project Sponsor/Description	\$ Request
		No Projects Currently Identified	

GROUP 2 - PROJECTS RECOMMENDED FOR OTHER FUNDING IN NEAR FUTURE Southern Tier East Regional Planning Development Board

Funding Source	Project Name	Project Sponsor/Description	\$ Request
ARC, EDA, RD	Norwich Route 32 Water/Sewer Extension	Sponsor: City/Town of Norwich Description: Extension of City water and sewer service along Route 32 to support resort development project.	Est. \$1.2 mill

GROUP 3 - PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION FOR OTHER FUNDING Southern Tier East Regional Planning Development Board

Funding Source	Project Name	Project Sponsor/Description	\$ Request
USDA Rural Development	Rural Technical Assistance	Sponsor: STERPDB Description: Technical assistance to local sponsors seeking Rural Development assistance	\$50,000

6. Future Projects - 2008 and Later

The following projects include many that were identified originally through the Region's *Early Identification Project Information* survey conducted during the fall of 2003. Local governments and not-for-profit organizations across the region were surveyed to identify projects under development or in planning. This list has not been updated and it is likely that a number of the projects have either been implemented through other means or abandoned. The region will examine various approaches to updating this information over the coming year.

County	Project Name	Location	Project Description
Broome	Healthy Neighborhood Clinic	Binghamton, NY	Primary care health clinic targeted to serve public housing residents in the Greater Binghamton area.
Broome	Aging Futures Project	Broome County	A partnership of agencies and community reps dedicated to enhancing the quality of

County	Project Name	Location	Project Description
			life for seniors in Broome County through community based training.
Broome	Literacy Training	Endwell, NY	Train volunteers who will assist adults seeking GED's or literacy training to enhance employment opportunities
Broome	Mill Street Reconstruction	Port Dickinson, NY	Replacement and regrading of street bed, new sidewalks, curbs, water main, review spetic lines and planting of trees.
Chenango	Moore Memorial Library Expansion Project	Greene, NY	Construction of state-of-the-art 24,300 sq ft library expansion inclusive of community center, new children and teen area, genealogy section, computer lab, multi-purpose theater, adult reading area and outdoor amphitheater.
Chenango	Partial Parallel Taxiway to Runway I-19	Lt. Warren E. Eaton Airport	Construct partial parallel taxiway to runway 19 end.
Chenango	Sherburne Water System Improvements	Sherburne, NY	New well source, additional storage, new improved transmission lines, improved distribution
Cortland	Cortland County Comprehensive Plan	Cortland County	To develop a long-range plan for the growth and economic vitality of Cortland County while protecting our valuable natural resources.
Cortland	Early Childhood Literacy and Family Reading Partnership	Cortland County	The acquisition and implementation of a validated pre-kindergarten literacy program and the creation of a community Family Reading Partnership
Delaware	Agro-Forestry Enterprise Program	Delaware County	Workshops and training program to help start-up natural resource based farm enterprises.
Delaware	Cheese Processing Facility Feasibility Study	Delaware County	Feasibility study of a central cheese processing facility that farmers could use for specialty cheeses. Study would research what is being done, identify farmers interested in utilizing such a facility and provide the basis for establishing a facility.
Delaware	Organic Crops and Soils program	Delaware County	Workshops covering organic weed and pest management, soil health, organic grain/hay markets, and organic vegetable production.
Delaware	Regional Farm Visibility Initiative	Delaware County	Develop a marketing theme for Delaware County farm products; locate and map farm products and locations; develop paper and web-based marketing information.
Delaware	Agricultural MicroEnterprise Program	Hamden, NY	8-week session to assist new farmers writing a business plan. Farm production, marketing, tax issues, records management, and distribution are some topics, along with the business plan.
Delaware	Dairy Milker Training	Hamden, NY	Four day workshop to train dairy milkers with on-site fram training following.
Delaware	Self-Employed Healthcare, Disability, Medicare & Medicaid Information Class	Hamden, NY	Many self-employed people are unaware of their options for healthcare, need disability coverage and should plan for Medicare/Medicaid. Two day workshop.
Delaware	Meridale Sewage Treatment	Hamlet of Meridale	Establish septic control districts.
Delaware	Construction of New ER and Remodeling Project	Walton, NY	Build new addition to house emergency room and remodel existing space to create efficient diagnostic and treatment areas.
Otsego	Foothills Performing Arts Center, Phase I	Oneonta, NY	1200 seat main theater with relevant support rooms including dressing rooms, stage support, ticket office, rest rooms,

County	Project Name	Location	Project Description
			main entrance, loading docks and seasonal tent to be constructed on Market Street
Schoharie	Cobleskill Broadband Initiative	Cobleskill, NY	Implementation development of broadband telecommunications technologies for the Cobleskill area. Elements include: Fiber Optic Build, Blanket Cobleskill with Wireless Broadband, Micro-enterprise Business Incubator and Community Training Center.
Schoharie	Wastewater Facilities Improvements	Cobleskill, NY	Improvements to wastewater treatment plant, two pumping stations and collection system facilities.
Schoharie	Water Facilities Improvements	Cobleskill, NY	Improvements to water source reservoirs, treatment, storage and distribution facilities.
Schoharie	West Main Street/Bridge Street Water Main Replacement	Cobleskill, NY	Design and construct improvements to replace 1,250 LF of 10" water main and appurtenances. The existing main has severe leakage (150,000 - 250,000 gpd) and this project is an emergency to correct the problem.
Tioga	Village of Newark Valley Water System	Newark Valley, NY	Replace 100 year old water system and tower.
Tioga	Route 434 Mixed-Use Development	Owego, NY	Mixed-use development on 87 acres that includes single-family housing, high density housing, recreation area, class A office space and light manufacturing.
Tompkins	Main Street Corridor Enhancements	Trumansburg, NY	Sidewalks on Main Street